Data RetreatsM Preparation Packet 2003: To prepare for the 2003 Data RetreatSM



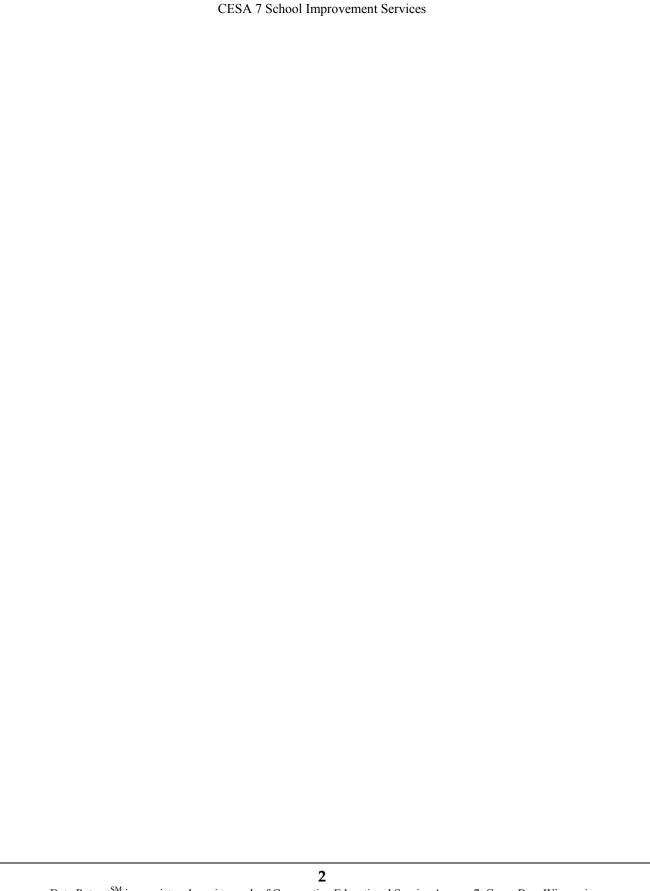
Welcome to your 2003 Data RetreatSM!

The purpose for the Data RetreatSM is for your team to analyze your school's effectiveness and set goals for improvement. Your team is promised a wonderful time of reflective collaboration, illumination and will leave with focused, inspired plans for improvement. The success of your retreat will be due, largely on your preparation. This packet has been designed for use by the leadership team who will be attending the data retreat. Use these guidelines to prepare your team and organize your data.

We look forward to your joining us.

South Dakota Department of Education

605-773-6400



Dear School or District Leader,

The 2003 Data RetreatSM is a revised, improved process from previous years. This preparation phase has subsequently been revised to reflect these improvements. I hope you will find the process helpful, not only for the Data RetreatSM, but for your system's data management process.

| Our Data Retreat sm | | |
|--------------------------------|-------------------------------------|-----------------|
| Dates: | Start 7 | Γime: End Time: |
| Team Members who will Atter | nd the Data Retreat sM : | |
| 1. | 2. | 3. |
| 4. | 5. | 6. |
| 7. | 8. | 9. |
| 10. | 11. | 12. |
| 13. | 14. | 15. |
| 16. | 17. | 18. |
| 19. | 20. | 21. |

Introduction

This packet is designed to help your leadership team prepare for your upcoming Data RetreatSM The more prepared you are, the more successful your retreat experience. There are three major steps to preparing for the retreat. Use this packet with your leadership team to share the responsibilities for data collection and preparation.



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I. Preparation of the Team—How have you prepared the team for the retreat?

Think about assembly of the team for the retreat. There are several steps that will help your team be prepared.

A. Establish Team Members

- 1. District administrators (if district retreat)
- 2. School principal
- 3. Grade level representative teachers
- 4. Subject area representation
- 5. Guidance counselors
- 6. Special education teachers
- 7. Program coordinators (reading specialists, etc.)

B. Prepare the Team

- 1. Discuss the purpose for the data retreat—to analyze your school's effectiveness and set goals for improvement.
- 2. Review the dates, times and expectations for attendance at the retreat.
- 3. Discuss team roles and team effectiveness.
- 4. Involve the team in data collection and organization make data assignments.

The effective team (each individual member and collectively):

- works interdependently to achieve increasingly higher standards of performance through continuous improvement in cohesiveness and outcomes
- has a clear **sense of purpose** for the retreat; this can be done through a mission statement or team charter
- understands the team's empowerment
 - what decisions will be the sole responsibility of the team
 - what decisions will be made collaboratively between the team and administration
 - what decisions will be reserved for management, but with team input
 - what decisions will be reserved for management but without team input
- develops a system to **document** the team's work
- understands responsibilities of team roles, such as: team leader, team facilitator, team member, team recorder, team gopher
- establishes and understands ground rules for team conduct
- has a self-evaluative process to keep the team on track
- understands the various ways the team can make decisions:
 - a minority decision (when only a few are affected, or there is limited time)
 - a majority decision (quick, efficient, best for lesser important decisions)
 - a unanimous decision (fosters commitment; uses group think by working harmoniously together)
 - a consensus decision (a state of mutual agreement where all individual legitimate concerns have been addressed to the satisfaction of the team)



II. Data Sources—What data must be brought?

There are several data sources that are common to all South Dakota schools and districts. Dakota STEP results fro grades 3-8 and 11 are available. For the September retreats, the department will supply this information for each school and district in attendance. This will include:

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II. Data Sources—Which data is important to us?

As a team, what questions do you want to investigate about your school's effectiveness? Use a group process to generate important questions you'd like to probe during the retreat.

Questions we have about our school's effectiveness:

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To plan for the Data RetreatSM, think about the data that is important to you within the following 4 lenses of data:

- 1. Student Data
- 2. Professional Practices Data
- 3. Programs & Structures Data
- 4. Family & Community Data

Use the questions you generated and the worksheets that follow to guide your data collection and organization. Please note that these lists are starting points for you, presenting a fairly comprehensive list of possible data for you to collect. Some of the data may not be relevant for you and some may not be attainable for you. Blank spaces are provided for you to enter any additional local data important for your team.

Student Data—data that tells you about how your students are learning, who they are, and what they do.



| Which Data? | 3=Very Important | Where is the | Who will access & prepare | Collect Prepar | |
|-----------------------|-------------------------|----------------|-----------------------------------|-------------------|----|
| (Based on your | 2=Somewhat Important | data located? | the data? | Yes | No |
| questions from | 1=Not | (Electronic or | (duplicate the data for the team) | | |
| page 3) | Important | Hard Copy?) | | | |
| Stu | | ement Data—E | vidence of Student Learning | | |
| State Test Data for | | | | | |
| past 3-5 years— | | | | | |
| School Proficiency | | | | | |
| <u>Summaries</u> All | | | | | |
| Grades, Subjects, & | | | | | |
| Subgroups | | | | | |
| State Test Data for | | | | | |
| past 3-5 years— | | | | | |
| Skill/Standard | | | | | |
| Reports All Grades & | | | | | |
| Subjects | | | | | |
| State Test Data for | | | | | |
| current year— | | | | | |
| Results by Student | | | | | |
| All Grades & Subjects | | | | | |
| State Test Data for | | | | | |
| current year— | | | | | |
| <u>Item Data</u> (if | | | | | |
| available) All Grades | | | | | |
| & Subjects | | | | | |
| Local Pre- | | | | | |
| School/Kindergarten | | | | | |
| Data: | | | | , | |
| Local K-2 Literacy | | | | | |
| Data (specify): | | | | | |
| Local K-2 Literacy | | | | | |
| Data (specify): | | | | | |
| Local K-2 Literacy | | | | | |
| Data (specify): | | | | | |

| Which Data? | 3=Very Important | Where is the | Who will access & prepare | Collect Prepar | |
|---|---|--|---|-------------------|----|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | data located? (Electronic or Hard Copy?) | the data? (duplicate the data for the team) | Yes | No |
| Local Assessment Data of Reading(specify): | | | | | |
| Local Assessment Data of Mathematics (specify): | | | | | |
| Local Assessment Data of Writing(specify): | | | | | |
| Course Grades | | | | | |
| Report Card Grades | | | | | |
| Standards Proficiency | | | | | |
| Data: | | | | | |
| ACT /SAT | | | | | |
| ASVAB | | | | | |
| Graduation Data | | | | | |
| | | | | | |
| Student Perce | ptions Data – | -Evidence of S | tudent Behaviors, Attitudes a | nd Valu | es |
| Assets Survey by School | | | | | |
| Student Attitude Survey | | | | | |
| Discipline Referrals Data | | | | | |
| Truancy | | | | | |
| Attendance | | | | | |
| Suspensions/Expulsio | | | | | |
| ns | | | | | |
| Drop Out Data | | | | | |
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| | 3=Very | | | Collect | ed and |
|------------------------|---------------|----------------|-----------------------------------|---------|---------|
| Which Data? | Important | Where is the | Who will access & prepare | Prepar | red (✓) |
| (Based on your | 2=Somewhat | data located? | the data? | Yes | No |
| questions from | Important | (Electronic or | (duplicate the data for the team) | | |
| page 3) | 1=Not | Hard Copy?) | , | | |
| | Important | | | | |
| Student | Demographi | c Data—Evide | nce about who your Students | Are | |
| 5-Years of | | | | | |
| Demographic Data by | | | | | |
| Grade | | | | | |
| Racial Minorities | | | | | |
| Hispanic | | | | | |
| Gender | | | | | |
| Free/Reduced Lunch | | | | | |
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| | | | | | |
| | | | | | |
| Student E | inrollment Da | ata—Evidence | of Student Enrollment in Pro | grams | |
| Total Enrollment FAY | | | | | |
| (full academic year) | | | | | |
| Enrollment in Special | | | | | |
| Education (by | | | | | |
| disability) | | | | | |
| Enrollment/eligible | | | | | |
| for Title I | | | | | |
| Enrollment in ELL | | | | | |
| (English Language | | | | | |
| Learning) program: | | | | | |
| Enrollment in | | | | | |
| Summer School | | | | | |
| (Remedial) Programs | | | | | |
| Enrollment in before | | | | | |
| or after school | | | | | |
| programs for "at- | | | | | |
| risk" students | | | | | |
| Enrollment in | | | | | |
| embedded academic | | | | | |
| support programs | | | | | |
| (during the school | | | | | |
| day) | | | | | |
| Enrollment in college- | | | | | |
| bound courses | | | | | |
| Enrollment in extra- | | | | | |
| curricular Activities | | | | | |

CESA 7 School Improvement Services

| Which Data? | 3=Very Important | Where is the | Who will access & prepare | Collect Prepar | ed and ed (✔) |
|--|---|--|---|-------------------|------------------|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | data located? (Electronic or Hard Copy?) | the data? (duplicate the data for the team) | Yes | No |
| Enrollment in co- curricular activities | | | | | |
| Enrollment in | | | | | |
| athletics: | | | | | |
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Professional Practices Data—data that tells you about how your teachers are teaching, who they are, and how they are continuing to learn.



| Which Data? | 3=Very Important | Where is it | Who will access & prepare it? | | ted and red (✔) |
|---|---|--|--|------|--------------------|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | located? (Electronic or Hard Copy?) | (duplicate the data for the team) | Yes | No |
| Teacher | Qualifications | Data – Evi | dence of Teacher Qualificatio | ns | |
| State certification data for all teachers on staff Teaching assignments | | | | | |
| for all teachers Higher education data for all teachers | | | | | |
| Years of experience and certification of teachers teaching challenging learners | | | | | |
| | | | | | |
| | | | Teacher Practice in the Class data on individual teachers) | room | |
| Checklist data of teacher classroom strategies Teacher self-assessment | | | | | |
| of strategies used Lesson or Unit Plan Data Data on Integration of | | | | | |
| Technology in the Classroom | | | | | |
| Technology Skills Data | | | | | |

| 3=Very | Where is | | Collect | ed and |
|--------------|---|--|---|--|
| Important | it | Who will access & prepare it? | Prepai | ed (✔) |
| | located? | (duplicate the data for the team) | Yes | No |
| - | (Electronic | _ | | |
| | or Hard | | | |
| Important | Copy?) | | | |
| nal Developm | ent Data— | Evidence of Teacher Growth | & Learn | ing |
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| tions Data—E | vidence of | Teacher Attitude, Behavior an | d Value | s |
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| | Important 2=Somewhat Important 1=Not Important nal Developm | Important 2=Somewhat Important 1=Not Important Development Data— | Important 2=Somewhat Important 1=Not Important 1=Not Important Ocopy?) mal Development Data — Evidence of Teacher Growth | Important 2=Somewhat Important 1=Not 1=Not Important 1 |

Programs and Structures Data—data that describes the parameters and facts about the programs and structures in your school's organization.



| Which Data? | 3=Very Important | Where is | Who will access & prepare it? | Collect Prepar | |
|---|---|--|-----------------------------------|-------------------|----|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | located? (Electronic or Hard Copy?) | (duplicate the data for the team) | Yes | No |
| Progr | ams Data—Ev | idence Abo | out the Programs We Provide | | |
| Curriculum data – checklists or ratings of curriculum components Dates and status of curriculum and assessment policies Lists of all subjects and courses taught Descriptions of course and program paths Data on classroom interruptions for special programs and events Number of instructional minutes for extended learning programs Data on music, athletics, or other "special" programs schedules Data on enrichment programs for "gifted an talented" student Textbook and other materials adoptions data | | | | | |
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| Which Data? | 3=Very Important | Where is | Who will access & prepare it? | Collect Prepar | |
|--|---|--|-----------------------------------|-------------------|----|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | located? (Electronic or Hard Copy?) | (duplicate the data for the team) | Yes | No |
| Structures Da | ta—Evidence a | about our C | rganizational and Facility St | ructures | |
| Length of available instructional minutes for every subject taught Data on current teacher team meetings—time | | | | | |
| and schedules Data on available time for teachers to meet in teams/committees Data on teacher | | | | | |
| proximity (closeness of like grade levels or subjects) | | | | | |
| Data on "leadership" team meetings | | | | | |
| Checklist or ratings of evidence of "Professional Learning Communities" philosophies (Dufour) | | | | | |
| Facilities checklists | | | | , | |
| Budget Information | | | | | |
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Family and Community Data—data that describes family and community involvement with and perceptions about the school

| | 3=Very | Where is | | Collec | ted and |
|------------------------|---------------------------------------|-------------------|-----------------------------------|---------|----------|
| Which Data? | Important | it | Who will access & prepare it? | Prepar | red (✔) |
| (Based on your | 2=Somewhat | located? | (duplicate the data for the team) | Yes | No |
| questions from page 3) | Important | (Electronic | | | |
| | 1=Not | or Hard | | | |
| | Important | Copy?) | | | |
| Family D | ata — Evidence | About Pare | ent Involvement and Percepti | ons | |
| Parent volunteerism | | | | | |
| data | | | | | |
| Parent attendance at | | | | | |
| teacher conferences | | | | | |
| PTO participation | | | | | |
| Parent survey data | | | | | |
| Logs of parent | | | | | |
| complaints | | | | | |
| Parent attendance at | | | | | |
| school events | | | | | <u>.</u> |
| Data about parent | | | | | |
| homework support | | | | | |
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| Community Da | ata—Evidence | About Con | nmunity Involvement and Per | ception | s |
| Community | | | | | |
| volunteerism data | | | | | |
| Participation in | | | | | |
| school/community | | | | | |
| initiatives | | | | | |
| Community survey data | | | | | |
| Logs of community | | | | | |
| complaints | | | | | |

CESA 7 School Improvement Services

| Which Data? | 3=Very Important | Where is it | Who will access & prepare it? | Collect Prepai | ted and red (✔) |
|--|---|--|-----------------------------------|-------------------|--------------------|
| (Based on your questions from page 3) | 2=Somewhat Important 1=Not Important | located? (Electronic or Hard Copy?) | (duplicate the data for the team) | Yes | No |
| Community attendance at school events | | | | | |
| Data on referendums | | | | | |
| Data on school board meeting tone & outcomes | | | | | |
| Data on local newspaper stories and editorials | | | | | |
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III. Data Collection and Organization—How have you prepared the data for the retreat?

Assemble a "DATA BINDER" for use by each team member at the retreat. The binder should be clearly organized with tabs to facilitate locating data.

Data Binder 2003

Data Collection Considerations

If you are using a Data Warehouse, examine how it can help you organize data for the retreat. All of the four lenses of data should eventually be captured in your warehouse.

1. Student Data

- a. Organize by years
- b. Electronic--Most of your student data should be entered in your student information management system. Have the data your team has selected printed out in clearly readable reports.
- c. Hard copies--Note that electronic state test data may not have been disseminated prior to the retreat. In this case, bring hard copies of test data.
- d. All student data should be clearly identified, copied and inserted into the Data Binder.

2. Professional Practice Data

- a. If you do not have a database for teacher data, start with a simple spreadsheet program like MS Excel. Enter each teacher's name, the DPI "Person Key" code as an ID code for each teacher. (See DPI Educator Licensing Website).
- b. All teacher data should be captured by code, copied and entered into the Data Binder (do not enter teacher evaluation data here).
- c. If you have not established a system for rating professional development, do so now. For example ...

| Rate: 4= Strongly Agree; 3= Agree, 2=Disagree, 1=Strongly Disagree | | | |
|--|-------------------------|---|---|
| | | | Aligned to Student |
| Based on Research | Follow-Up | Aligned to 10 | Academic or |
| Findings | Application into | Teacher Standards | Lifelong Learning |
| | Classroom | | Standards |
| | | | |
| | | | |
| | Based on Research | Based on Research Follow-Up Findings Application into | Based on Research Follow-Up Aligned to 10 Findings Application into Teacher Standards |

3. Programs and Structures Data

- a. This is the lens of data where most hypotheses are generated. Typically, schools talk about this information, but are lacking factual data. Now is an ideal time to begin the collection of important program data.
- b. Organize by name of program or course. Create a simple spreadsheet program organized by program names. Enter relevant factual information using your source list.
- c. Once entered, make copies and insert into the Data Binder.

4. Family and Community Data

- a. Begin database for each family that has children in the school. Enter the relevant involvement and perceptions data by parent name.
- b. Some data will not be identifiable by parent name, and must be captured in aggregate (such as economic information)
- c. Regarding public relations data with the community, keep a file by month, and log newspaper ratings of editorials and other events, so that trends may be analyzed.
- d. When data are collected, summarize and insert into the data binder.

A Word About Data Summaries

Advanced work looking at the data will help your team. However, when summarizing data, be sure to involve team members. Also, be sure to bring the original raw data in at least one copy to the retreat. The Data RetreatSM process emphasizes team illumination and collaboration. If conclusions are drawn in advance of the retreat, ownership can be jeopardized.

